

General Assembly

Substitute Bill No. 7272

January Session, 2007

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AN ACT CONCERNING A STRATEGIC MASTER PLAN FOR HIGHER EDUCATION IN CONNECTICUT.

Be it enacted by the Senate and House of Representatives in General Assembly convened:

- 1 Section 1. (NEW) (Effective July 1, 2007) (a) There is established a
- 2 Blue Ribbon Commission to develop and implement a strategic master
- 3 plan for higher education in Connecticut.
- 4 (1) The commission shall consist of the following voting members:
- 5 (A) Two members appointed by the speaker of the House of
- 6 Representatives, who shall have experience as former administrators
- 7 in independent institutions of higher education in this state; (B) two
- 8 members appointed by the president pro tempore of the Senate, one of
- 9 whom shall be a former administrator of a regional community-
- 10 technical college and one of whom shall be a former administrator of
- 11 The University of Connecticut; (C) two members appointed by the
- majority leader of the House of Representatives, one of whom shall be
- a former administrator of a state university in the Connecticut State
- 14 University system and one of whom shall be a former administrator of
- 15 Charter Oak State College; (D) two members appointed by the majority
- 16 leader of the Senate, one of whom shall have experience in the field of
- 17 arts and culture and one of whom shall have experience in the field of
- 18 health care; (E) two members appointed by the minority leader of the
- 19 House of Representatives who shall have knowledge and expertise in

- 20 science and technology; (F) two members appointed by the minority leader of the Senate who shall represent state-wide business organizations; and (G) three members appointed by the Governor, one of whom shall represent a nonprofit education foundation, one of whom shall have experience in university research and its commercial application and one of whom shall have experience in the field of education from prekindergarten to grade twelve, inclusive. The commission membership shall reflect the state's geographic, racial and ethnic diversity.
 - (2) The following persons shall serve as ex-officio nonvoting members on the commission: (A) The Commissioners of Higher Education, Education, Economic and Community Development, and the Labor Commissioner, or their designees; (B) the chairpersons of the boards of trustees and the chief executive officers of each constituent unit of the state system of higher education, or their designees; (C) the chairperson of the board and president of the Connecticut Conference of Independent Colleges, or their designees; (D) the director of the Office of Workforce Competitiveness, or the director's designee; and (E) the chairpersons and ranking members of the joint standing committee of the General Assembly having cognizance of matters relating to higher education and employment advancement.
 - (3) The commission shall elect a chairperson at its first meeting. Any vacancies shall be filled by the appointing authority. The commission members shall serve without compensation except for necessary expenses incurred in the performance of their duties. The commission may seek the advice and participation of any person, organization or state or federal agency it deems necessary to carry out the provisions of this section. The commission may, within available appropriations, retain consultants to assist in carrying out its duties. The commission may receive funds from any public or private sources to carry out its activities.
 - (b) The commission shall develop a strategic master plan that promotes the following overall goals for higher education in this state:

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- 53 (A) Ensure equal access and opportunity to post-secondary education
- 54 for all state residents, (B) promote student achievement, including
- 55 student performance, retention and graduation, (C) promote economic
- 56 competitiveness in the state, (D) improve access to higher education
- 57 for minorities and nontraditional students, including, but not limited
- 58 to, part-time students, incumbent workers, adult learners, former
- 59 inmates and immigrants, and (E) ensure the state's obligation to
- 60 provide adequate funding for higher education.
 - (c) The commission shall:

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- 62 (1) Examine the impact of demographics and workforce trends on 63 higher education in the state;
- 64 (2) Address the problems identified in demographic forecasts,
- 65 including, but not limited to, the decrease in the number of young
- 66 people in the state earning a bachelor's degree, the decrease in the
- 67 number of young people entering the state's workforce and the
- 68 increasingly widening achievement gap among minority students;
- 69 (3) Develop and implement a strategic master plan for higher
- 70 education that identifies specific short-term and long-term goals for
- 71 the state and includes benchmarks for achieving those goals by 2010,
- 72 2015 and 2020;
- 73 (4) Examine funding policies for higher education including
- 74 coordination of appropriation, tuition and financial aid and seek ways
- 75 to maximize funding through federal and private grants; and
- 76 (5) Submit a biennium report prepared by the Department of Higher
- 77 Education to the Governor and the General Assembly on the progress
- 78 made toward achieving the benchmarks established in the strategic
- 79 plan.
- 80 (d) In developing the strategic master plan, the commission shall
- 81 review the plans pursuant to sections 10a-6 and 10a-11 of the general
- 82 statutes and the report titled "New England 2020: A Forecast of

Educational Attainment and its Implications for the Workforce of New England States" prepared by the Nellie Mae Education Foundation. In addition, the commission may consider the following: (1) Establishing incentives for institutional performance and productivity; (2) increasing financial aid incentive programs, especially in workforce shortage areas and for minority students; (3) implementing mandatory college preparatory curricula in high schools and aligning such curricula with curricula in institutions of higher education; (4) seeking partnerships with the business community and public institutions of higher education to serve the needs of workforce retraining that may include bridge programs in which businesses work directly with higher education institutions to move students into identified workforce shortage areas; (5) establishing collaborative partnerships between public high schools and institutions of higher education; (6) implementing programs in high school to assist high school students seeking a college track or alternative pathways for post-secondary educations, such as vocational and technical opportunities; (7) developing policies to promote and measure retention and graduation rates of students; (8) addressing the educational needs of minority students and nontraditional students, including, but not limited to, part-time students, incumbent workers, adult learners, former inmates and immigrants, in order to increase enrollment and retention in institutions of higher education; and (9) addressing the affordability of tuition at institutions of higher education and the issue of increased student indebtedness.

- (e) Not later than October 1, 2008, the commission shall submit the strategic master plan, including specific goals and benchmarks for the years ending 2010, 2015 and 2020, together with any recommendations for appropriate legislation and funding to the Governor and the joint standing committees of the General Assembly having cognizance of matters relating to higher education and employment advancement, education, commerce, labor and appropriations, in accordance with section 11-4a of the general statutes.
- 116 (f) On or before January 1, 2009, and biennially thereafter, until

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January 1, 2021, the commission shall submit a report, prepared by the 117 118 Department of Higher Education, to the Governor and the joint 119 standing committees of the General Assembly having cognizance of 120 matters relating to higher education and employment advancement, 121 education, commerce, labor and appropriations, in accordance with 122 section 11-4a of the general statutes, on the implementation of the plan and progress made toward achieving the goals specified in the plan. 123

(g) The commission shall terminate on January 1, 2021.

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This act shall take effect as follows and shall amend the following sections:				
Section 1	July 1, 2007	New section		
HED	Joint Favorable Subst. C/R		APP	
APP	Joint Favorable Subst.			
LM	Joint Favorable			
GAE	Joint Favorable			

LCO